

ELIZABETH POLLMAN

University of Pennsylvania Carey Law School
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Philadelphia, PA 19104
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ACADEMIC POSITIONS & LEGAL EXPERIENCE

University of Pennsylvania Carey Law School

Professor of Law, January 2020–present

Faculty Co-Director, Institute for Law & Economics, January 2020–present

Visiting Professor of Law, Fall 2018

Courses: Corporations/Business Organizations, Mergers & Acquisitions, Startups & Venture Capital, Corporate Governance

LLM Prize for Excellence in Teaching (2021, 2024)

Harvey Levin Memorial Award for Teaching Excellence (2022)

Loyola Law School, Los Angeles

Professor of Law, July 2016–December 2019

Associate Professor of Law, July 2012–July 2016

ESBA Excellence in Teaching Award (2014)

University of Sydney Law School

Visiting Professor of Law, December 2018

UC Berkeley School of Law

Visiting Professor of Law, Spring 2017

Stanford Law School

Stanford Law Fellow, Rock Center for Corporate Governance, June 2011–July 2012

Thomas C. Grey Fellow and Lecturer in Law, June 2009–June 2011

Honorable Raymond C. Fisher, United States Court of Appeals for the Ninth Circuit

Law Clerk, 2007–2008

Latham & Watkins, Silicon Valley and Los Angeles

Associate, 2005–2007; 2008–2009

EDUCATION

Stanford Law School, J.D. with Distinction, 2005

Order of the Coif

Teaching assistant to Michael Klausner, Corporations

Harvard Law School, attended 2002–2003

Harvard Negotiation Law Review, submissions committee and note author

Teaching assistant in the Harvard Program on Negotiation

Research assistant to Martha Minow

Stanford University, B.A. with Distinction, Anthropology, 1999

ARTICLES & ESSAYS

[*Ousted*](#), forthcoming THEORETICAL INQUIRIES IN LAW (2024) (with Yifat Aran) (Symposium: “Controlling Shareholders and Control-Enhancing Mechanisms”)

[*The Making and Meaning of ESG*](#), forthcoming HARV. BUS. L. REV. (2024)

- SSRN Top 10 Securities Law Papers by All-Time Downloads
- Cited by *Simeone v. The Walt Disney Company* (Del. Ch. June 27, 2023)
- Quoted and discussed by *Texas Pacific Land Corporation v. Horizon Kinetics LLC* (Del. Ch. Dec. 1, 2023)

[*Adventure Capital*](#), forthcoming 96 S. CAL. L. REV. 1341 (2024) (Symposium: “Digital Transformation in Business and Law”)

[*Startup Failure*](#), 73 DUKE L.J. 327 (2023)

- Selected as one of the “Top Ten Best Corporate and Securities Law Articles of 2023” out of ~ 400 articles in a poll of corporate and securities law professors and republished in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)

[*The Supreme Court and the Pro-Business Paradox*](#), 135 HARV. L. REV. 220 (2021)

- Selected as one of the “Top Ten Best Corporate and Securities Law Articles of 2022” out of ~ 400 articles in a poll of corporate and securities law professors and republished in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)

[*The Corporate Governance Machine*](#), 121 COLUM. L. REV. 2563 (2021) (with Dorothy S. Lund)

- Awarded the 2022 Cleary Gottlieb Law Prize for the best working paper published in the European Corporate Governance Institute (ECGI) Law Series (2021)
- Selected as one of the “Top Ten Best Corporate and Securities Law Articles of 2021” out of ~ 400 articles in a poll of corporate and securities law professors and republished in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)
- Featured in JOTWELL (Journal of Things We Like (Lots))

[*Corporate Personhood and Limited Sovereignty*](#), 74 VAND. L. REV. 1727 (2021) (Symposium: “Professor Margaret Blair’s Contributions to Understanding the Role of Corporations in the Economy”)

[*The History and Revival of the Corporate Purpose Clause*](#), 99 TEX. L. REV. 1423 (2021) (Symposium: “Governance Wars: Contesting Power and Purpose in the 21st Century Corporation”)

[*Private Company Lies*](#), 109 GEO. L.J. 353 (2020)

- Selected as one of the “Top Ten Best Corporate and Securities Law Articles of 2020” out of ~ 400 articles in a poll of corporate and securities law professors and republished in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)
- Selected for republication in SECURITIES LAW REVIEW (2021) (Donald C. Langevoort, ed.)
- Cited by *Harris v. Harris*, C.A. No. 2019-0736-JTL (Del. Ch. Jan. 19, 2023)

[Startup Governance](#), 168 U. PA. L. REV. 155 (2019)

- Selected as one of the “Top Ten Best Corporate and Securities Law Articles of 2019” out of over 400 articles in a poll of corporate and securities law professors and republished in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)

[Corporate Oversight and Disobedience](#), 72 VAND. L. REV. 2013 (2019) (Symposium: “Corporate Accountability”)

- Quoted and cited in *Ontario Provincial Council of Carpenters’ Pension Trust Fund v. Walton* (Del. Ch. Apr. 26, 2023)

[Corporate Disobedience](#), 68 DUKE L.J. 709 (2019)

- Selected as one of the “Top Ten Best Corporate and Securities Law Articles of 2019” out of over 400 articles in a poll of corporate and securities law professors and republished in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)
- Discussed and cited by *In re Facebook, Inc. Section 220 Litigation*, No. 2018-661, 2019 WL 2320842, at *14 (Del. Ch. May 31, 2019)
- Cited by *Firemen’s Retirement System of St. Louis on behalf of Marriott, Inc. v. Sorenson*, 2021 WL 4593777, at *13 (Del. Ch. Oct. 5, 2021)

[Tech, Regulatory Arbitrage, and Limits](#), 20 EUR. BUS. ORG. L. REV. 567 (2019) (Oxford Business Law Symposium: “Centros and European Corporate Law: Twenty Years of Living Dangerously”)

[Regulatory Entrepreneurship](#), 90 S. CAL. L. REV. 383 (2017) (with Jordan M. Barry)

- Selected as one of the “Top Ten Best Corporate and Securities Law Articles of 2017” out of over 500 articles in a poll of corporate and securities law professors and republished in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)
- Featured in JOTWELL (Journal of Things We Like (Lots))

[Constitutionalizing Corporate Law](#), 69 VAND. L. REV. 639 (2016)

[The Derivative Nature of Corporate Constitutional Rights](#), 56 WM. & MARY L. REV. 1673 (2015) (with Margaret M. Blair)

- Selected for republication in CORPORATE PRACTICE COMMENTATOR (Robert B. Thompson, ed.)

[A Corporate Right to Privacy](#), 99 MINN. L. REV. 27 (2014)

- Featured in JOTWELL (Journal of Things We Like (Lots))
- Cited by *Imperial Pacific Intl. LLC v. Commonwealth Casino Comm’n*, 2019 WL 3557896 (D.N. Mar. Aug. 6, 2019)

[Information Issues on Wall Street 2.0](#), 161 U. PA. L. REV. 179 (2012)

Elizabeth Pollman

- Prize winner, Center for Law, Economics, and Finance Workshop at George Washington University Law School, April 2013

[*Reconceiving Corporate Personhood*](#), 2011 UTAH L. REV. 1629

BOOKS

[*RESEARCH HANDBOOK ON CORPORATE PURPOSE AND PERSONHOOD*](#) (Elizabeth Pollman & Robert B. Thompson eds., Edward Elgar Publishing 2021)

[*BUSINESS ORGANIZATIONS: A CONTEMPORARY APPROACH*](#) (West Academic Publishing, 3d ed. 2019, 4th ed. 2023) (with Frank Partnoy)

BOOK CHAPTERS

Dynamic Views of Startup Governance and Failure, in *RESEARCH HANDBOOK ON THE STRUCTURE OF PRIVATE EQUITY AND VENTURE CAPITAL* (Brian Broughman & Elisabeth de Fontenay eds., Edward Elgar Publishing 2024)

[*Corporate Purpose*](#), in *THE OXFORD HANDBOOK ON CORPORATE LAW AND GOVERNANCE* (Jeffrey N. Gordon & Wolf-Georg Ringe eds., Oxford University Press forthcoming 2024) (with Dorothy Lund)

[*The Rise of Regulatory Affairs in Innovative Startups*](#), in *THE CAMBRIDGE HANDBOOK ON LAW AND ENTREPRENEURSHIP IN THE UNITED STATES* (D. Gordon Smith, Brian Broughman & Christine Hurt eds., Cambridge University Press 2022)

[*Corporate Social Responsibility, ESG, and Compliance*](#), in *THE CAMBRIDGE HANDBOOK OF COMPLIANCE* (Benjamin van Rooij & D. Daniel Sokol eds., Cambridge University Press 2021)

[*Fiduciary Law and the Preservation of Trust in Business Relationships*](#), in *FIDUCIARIES AND TRUST: ETHICS, POLITICS, ECONOMICS AND LAW* (Paul B. Miller & Matthew Harding eds., Cambridge University Press 2020) (with Brian Broughman & D. Gordon Smith)

[*Corporate Governance Beyond Economics*](#), in *THE CORPORATE CONTRACT IN CHANGING TIMES: IS THE LAW KEEPING UP?* (Steven Davidoff Solomon & Randall Thomas eds., University of Chicago Press 2019)

[*Social and Asocial Enterprise*](#), in *THE CAMBRIDGE HANDBOOK OF SOCIAL ENTERPRISE LAW* (Joseph W. Yockey & Benjamin Means eds., Cambridge University Press 2018)

[*The Supreme Court's View of Corporate Rights: Two Centuries of Evolution and Controversy*](#), in *CORPORATIONS AND AMERICAN DEMOCRACY* (with Margaret M. Blair) (Naomi R. Lamoreaux & William J. Novak eds., Harvard University Press 2017)

[*Corporate Law and Theory in Hobby Lobby*](#), in *THE RISE OF CORPORATE RELIGIOUS LIBERTY* (Micah Schwartzman, Chad Flanders & Zoë Robinson eds., Oxford University Press 2016)

SHORTER WORKS & OTHER PUBLICATIONS

[*The Pioneers, Waves, and Random Walks of Securities Law in the Supreme Court*](#), 47 SEATTLE U. L. REV. 883 (2024) (Berle XV: Perspectives on Pritchard and Thompson’s *A History of Securities Law in the Supreme Court*)

[*Diversity and Reimagining the Internal-External Dichotomy*](#), 75 VAND. L. REV. EN BANC 87 (2022) (Online Symposium: Responses to Chris Brummer & Leo E. Strine, Jr., *Duty & Diversity*)

[*Quasi Governments and Inchoate Law: Berle’s Vision of Limits on Corporate Power*](#), 42 SEATTLE U. L. REV. 617 (2019) (Berle X Symposium: “Berle and His World”)

[*Wrong Turns with Corporate Rights*](#), 98 B.U. L. REV. ONLINE 44 (2018) (Online Symposium: Responses to Adam Winkler, *We the Corporations: How American Businesses Won Their Civil Rights*)

[*Line Drawing in Corporate Rights Determinations*](#), 65 DEPAUL L. REV. 597 (2016) (Clifford Symposium: “The Supreme Court, Business, and Civil Justice”)

[*Team Production Theory and Private Company Boards*](#), 38 SEATTLE U. L. REV. 619 (2015) (Berle VI Symposium: “Blair & Stout and Beyond”)

[*Citizens Not United: The Lack of Stockholder Voluntariness in Corporate Political Speech*](#), 119 YALE L.J. ONLINE 53 (2009)

Global Futures: The Game, in [HISTORIES OF THE FUTURE](#) 107 (with Anna L. Tsing) (Susan Harding & Daniel Rosenberg eds., Duke University Press 2005) (anthropology essay and game)

Note, [*Arbitration, Consent and Contractual Theory: The Implications of EEOC v. Waffle House*](#), 8 HARV. NEGOT. L. REV. 289 (2003) (with Jaime L. Dodge)

- Cited by *Servaas Inc. v. Republic of Iraq*, 686 F. Supp. 2d 346, 360 (S.D.N.Y. 2010); *Luke v. Gentry Realty, Ltd.*, 96 P.3d 261, 268 n.11 (Haw. 2004); *Ervin v. Nokia, Inc.*, 812 N.E.2d 534, 542 (Ill. App. Ct. 2004)

PROFESSIONAL SERVICE AND MEMBERSHIPS

European Corporate Governance Institute (ECGI) Research Member

ABA Business Law Section, Corporate Laws Committee, 2018–present

Law and Entrepreneurship Association, Organizing Committee, 2022–present

ABA Business Law Section, Academic Subcommittee on Private Equity and Venture Capital, 2017–present

National Business Law Scholars Conference Board, 2013–2019; Advisory Board 2019–present

AALS Business Associations Executive Committee, 2016–2019

BAR MEMBERSHIP

California

SELECTED CONFERENCES AND PRESENTATIONS

The Making and Meaning of ESG

- Justice, Law, and Capitalism Seminar, Center for the Philosophy of Freedom, University of Arizona, February 2024
- UCLA and Heinrich-Heine-University Joint Conference on ESG, UCLA School of Law, Lowell Milken Institute for Business Law, February 2024
- Reputation Symposium 2023, University of Oxford Saïd Business School, Centre for Corporate Reputation, August 2023
- Korean Legislation Research Institute: 2023 ESG International Conference, Seoul, June 2023
- BYU Winter Deals, March 2023
- Corporate Law Academic Workshop, March 2023
- Heyman Colloquium, Cardozo School of Law, February 2023
- Columbia Law & Economics Workshop, Columbia Law School, January 2023
- The Quest for Sustainability: A Law & Finance Dialogue, Center for Advanced Studies on the Foundations of Law and Finance & Leibniz Institute for Financial Research SAFE, January 2023
- 13th Annual Emerging Markets Finance Conference, XKDR Forum and Vanderbilt Law School, Mumbai, December 2022
- Fall Corporate Roundtable, Institute for Law & Economics, University of Pennsylvania, December 2022
- Western University Business Law Symposium, Toronto, November 2022
- Organizations and Social Impact Workshop, Berkeley Law, November 2022
- Global Corporate Governance Colloquium, ECGI / Oxford University, June 2022
- The Corporation in Society, Utrecht University, Netherlands, May 2022
- Women in Law & Finance Conference, The Wharton School, University of Pennsylvania, April 2022

Dynamic Views of Startup Governance and Failure

- Book Conference for Research Handbook on the Structure of Private Equity and Venture Capital, Vanderbilt Law School, October 2023

Adventure Capital

- The Corporate Governance Landscape Workshop, Bocconi University, Milan, July 2023
- Center for Advanced Studies on the Foundations of Law and Finance, House of Finance, Goethe University Frankfurt, June 2023
- Seoul National University School of Law, June 2023
- Southern California Law Review Symposium, March 2023

Startup Failure

- Venture Law Forum, Tokyo, May 2023

- Oxford Business Law Workshop, University of Oxford Faculty of Law, January 2023
- Law and Economics Workshop, University of Chicago Law School, October 2022
- Private Equity and Venture Capital: A Transatlantic Law & Finance Debate, ECGI, London School of Economics & Foundations of Law and Finance, Goethe University, Frankfurt, June 2022
- USC Corporate and Commercial Law Seminar, April 2022
- USC Center for Law and Social Science Workshop, April 2022
- Duke Law Faculty Workshop, April 2022
- Columbia Law School, Center for Law & Economic Studies Workshop, March 2022
- UCLA-Bucerius Corporate Law Workshop, March 2022
- BYU Winter Deals Conference, March 2022
- Michigan State Faculty Workshop Series, January 2022
- Tel Aviv University Corporate Law Workshop, November 2021
- National Business Law Scholars Conference, University of Tennessee College of Law, June 2021
- Stanford Law Grey Fellows Forum, June 2021
- University of Washington Faculty Workshop, April 2021
- Monash Law School, Melbourne, Australia, Law & Business Seminar, February 2021
- University of Texas Business Law Seminar, February 2021
- Business Law in Transition Conference, University of Florida Levin College of Law, November 2020
- ABA Business Law Section Meeting, Private Equity and Venture Capital Section, September 2020

Ousted

- Theoretical Inquiries in Law Symposium: Controlling Shareholders and Control-Enhancing Mechanisms, Tel Aviv University, January 2023
- Law and Entrepreneurship Association Annual Workshop, University of Pennsylvania Carey Law School, October 2022

The Supreme Court and the Pro-Business Paradox

- Escuela Libre de Derecho, 110th Anniversary Conference, Mexico City, Mexico, October 2022
- Supreme Court Issue and Term Preview Panel, Harvard Law School, October 2021
- American University Washington College of Law Faculty Workshop, August 2021

The Corporate Governance Machine

- ECGI Conference on Responsible Capitalism, Bocconi University, Milan, September 2022
- National Business Law Scholars Conference, June 2021
- Global Corporate Governance Colloquium, ECGI / Yale Law School, June 2021
- Sustainable Corporations Symposium, University of Padua, April 2021
- Corporate Law Academic Workshop, April 2021
- Wharton Legal Studies & Business Ethics Workshop, February 2021
- University of Colorado Business Law Seminar, February 2021
- Foundations of Law and Finance Research Seminar at Goethe University-Frankfurt, January 2021
- Fordham University School of Law Faculty Workshop, November 2020

- Law & Society, Corporate Law Workshop, November 2020
- Organizations and Social Impact Workshop at Berkeley Law, November 2020
- University of Richmond School of Law Faculty Workshop, October 2020
- Marshall M. Criser Distinguished Faculty Workshop at University of Florida Levin College of Law, October 2020
- Berkeley Law Sustainable Business and Investment Academic Workshop, October 2019

The History and Revival of the Corporate Purpose Clause

- Texas Law Review Symposium/Institute for Law and Economic Policy, January 2021

Corporate Personhood and Limited Sovereignty

- Vanderbilt Law Review Symposium (“Professor Margaret Blair’s Contributions to Understanding the Role of Corporations in the Economy”), November 2020

Private Company Lies

- Corporate and Securities Litigation Workshop, August 2020
- National Business Law Scholars Conference, June 2020
- Tulane Corporate Law Institute, March 2020
- BYU Winter Deals Workshop, Park City, Utah, March 2020
- NYU School of Law, Law & Economics Workshop, January 2020
- Columbia Law School, Center for Law & Economic Studies Workshop, December 2019
- Arizona State University, Sandra Day O’Connor College of Law, Faculty Workshop, November 2019

Startup Governance

- University of Toronto, Rotman School of Management, Governance in Venture Capital & Private Equity Startups Conference, December 2019
- ABA Business Law Section Meeting, Private Equity and Venture Capital Section, September 2019
- Law and Entrepreneurship Association Retreat, Boston College Law School, April 2019
- UC Hastings Law and Economics Workshop, March 2019
- BYU Law Winter Deals Conference, March 2019
- Brooklyn Law School, Faculty Workshop, February 2019
- University of Pennsylvania Law School, Faculty Workshop, November 2018
- Notre Dame Governance Workshop, September 2018
- Temple Law School, Faculty Workshop, September 2018
- National Business Law Scholars Conference, University of Georgia School of Law, June 2018
- Grey Fellows Forum, Stanford Law School, May 2018

Tech, Regulatory Arbitrage, and Limits

- Third Annual Conference of the Oxford Business Law Blog, March 2019

Corporate Oversight and Disobedience

- National Business Law Scholars Conference, UC Berkeley School of Law, June 2019
- Vanderbilt Law Review Symposium/Institute for Law and Economic Policy, April 2019
- Georgetown University Law Center, Corporate Governance Seminar

Corporate Disobedience

- Vanderbilt Law School, Faculty Workshop, August 2018
- Fiduciary Law Workshop, Washington University School of Law, June 2018
- Regulation and Markets Workshop, Boston College Law School, April 2018
- Southern California Business Law Workshop, January 2018
- UC Davis School of Law, Faculty Workshop Series, January 2018
- UC Irvine School of Law, Faculty Workshop Series, January 2018
- Corporate Personhood Workshop, University of Iowa College of Law, October 2017
- Junior Business Law Conference, University of Colorado Law School, July 2017
- National Business Law Scholars Conference, University of Utah S.J. Quinney College of Law, June 2017
- UC Berkeley – University of San Diego Workshop, March 2017
- Villanova Business Law Colloquium, March 2017
- Law and Entrepreneurship Association Retreat, UC Berkeley School of Law, February 2017

Quasi Governments and Inchoate Law: Berle's Vision of Limits on Corporate Power

- Berle X Symposium, Seattle University School of Law, May 2018

Social and Asocial Enterprise

- Conference for the Cambridge Handbook of Social Enterprise, Notre Dame Law School, February 2017

Corporate Governance Beyond Economics

- The Corporate Contract in Changing Times: Is the Law Keeping Up?, Vanderbilt Law School, November 2017
- The Corporate Contract in Changing Times: Is the Law Keeping Up?, U.C. Berkeley School of Law, April 2016

Regulatory Entrepreneurship

- University of Sydney Law & Business Seminar at the Australian Securities & Investments Commission, May 2017
- Business Law in the Global Gig Economy: Legal Theory, Doctrine, and Innovations in the Context of Startups, Scaleups, and Unicorns, AALS Conference, January 2017 (with Jordan Barry)
- Emerging Markets Finance Conference 2016 (IGIDR Finance Research Group and Vanderbilt Law School), Mumbai, India, December 2016
- UCLA School of Law, Faculty Workshop, November 2016
- Junior Business Law Conference, University of Colorado Law School, July 2016
- National Business Law Scholars Conference, The University of Chicago Law School, June 2016
- Seventh Annual Conference on Internet Commerce and Innovation, Northwestern University School of Law, June 2016
- Emory University School of Law, Faculty Workshop Series, March 2016
- U.C. Berkeley Law, Economics, and Business Workshop, March 2016
- Law and Entrepreneurship Association Retreat, University of San Diego School of Law, January 2016

Constitutionalizing Corporate Law

- Pepperdine University School of Law, Faculty Workshop Series, October 2015
- Wake Forest University School of Law, Faculty Workshop Series, September 2015
- American Political Science Association Annual Meeting, September 2015
- Junior Business Law Conference, University of Colorado Law School, July 2015
- National Business Law Scholars Conference, Seton Hall University School of Law, June 2015
- Fiduciary Law Workshop, J. Reuben Clark Law School of BYU, May 2015
- University of San Diego School of Law, Faculty Workshop Series, April 2015

Line Drawing in Corporate Rights Determinations

- Clifford Symposium: The Supreme Court, Business, and Civil Justice, DePaul University College of Law, April 2015

Corporate Law and Theory in Hobby Lobby

- Law and Society Conference, May 2015
- Conference on Hobby Lobby, The Wharton School of the University of Pennsylvania, December 2014

Team Production Theory and Private Company Boards

- Berle VI Symposium, Seattle University School of Law, June 2014

The Derivative Nature of Corporate Constitutional Rights

- AALS Conference, January 2015
- Junior Business Law Scholars Workshop, University of Colorado Law School, July 2014
- National Business Law Scholars Conference, Loyola Law School, Los Angeles, June 2014
- Law and Society Conference, May-June 2014

Information Issues on Wall Street 2.0

- C-LEAF Junior Faculty Workshop, George Washington University Law School, April 2013
- National Business Law Scholars Conference, University of Cincinnati, June 2012
- Law and Society Conference, June 2012

A Corporate Right to Privacy

- Pacific West Business Law Scholars Colloquium, University of Oregon School of Law, October 2013
- Junior Business Law Conference, University of Colorado Law School, July 2013
- National Business Scholars Law Conference, Ohio State University Moritz College of Law, June 2013
- Law and Society Conference, June 2013

Conference Host/Co-Host

- Law and Entrepreneurship Association Annual Workshop, University of Pennsylvania Law School, October 2022
- Southern California Business Law Workshop, December 2015
- Corporations, the Constitution and Democracy Symposium, Loyola Law School, Los Angeles, November 2015
- National Business Law Scholars Conference, Loyola Law School, Los Angeles, June 2014

Invited Speaker/Panelist/Discussant/Moderator

- American College of Governance Counsel (ACGC), The Musk Appeal: Predictions from the Academy, Panelist, March 2024
- Berle XV: Perspectives on Pritchard and Thompson's *A History of Securities Law in the Supreme Court*, Seattle University School of Law, December 2023
- Penn Journal of Business Law Symposium, Discussant, The Future of ESG, Penn Carey Law, November 2023
- Limits on Firms' Political Activities, Sir Oliver Hart Conference on New Frontiers in Corporate Governance: Corporate Governance with Externalities, London School of Economics, October 2023
- Corporate Law at a Crossroad, Panelist, University of Wisconsin Law School, October 2023
- *The Enduring Legacy of the The Essential Role of Securities Regulation*, Panelist, October 2023, Fordham Corporate Law Center, October 2023
- Limits on Firms' Political Activities, Women in Law and Finance, The Wharton School, September 2023
- ECGI, Panelist, Corporate Law, Regulation, ESG, and Purpose, Conference on Modern Capitalism and Corporate Purpose, Copenhagen Business School, September 2023
- ECGI, Discussant, 2023 Wallenberg Lecture, ECGI Annual Meeting, Copenhagen Business School, September 2023
- Limits on Firms' Political Activities, New Trends in Corporate Governance Symposium, Università di Genova and Roma Tre Università, Genoa, July 2023
- London Stock Exchange as a Growth Forum for UK Companies, University of Cambridge Faculty of Law, June 2023
- The Law and Finance of Private Equity and Venture Capital, University of Oxford Faculty of Law, June 2023
- ECGI, Commentator, Global Corporate Governance Colloquia, Seoul National University, June 2023
- Commentary on *Enterprise Law and the Public Good*, University College London Centre for Ethics and Law, March 2023
- Conference on Standardized Corporate Social Responsibility Reporting, University of Florida Levin College of Law, February 2023
- Corporate Governance Forum, A Practitioner's Guide to Delaware Law, Berkeley Law, November 2022
- Wharton CEO Academy, Panelist, Disclosure, ESG, and Political Engagement, New York City, November 2022
- Ontario Securities Commission, OSC Regulation 2030, *Seminar on The Future of Public and Private Markets*, Osgoode Hall, Toronto, November 2022
- ECGI-Assonime-Università Bocconi, Capitalism Revisited: Responsible Investment, Commentary on Family Enterprise & Sustainability, September 2022
- Independent Director Initiative, *Startup Boards, Director Duties, and the Role of Independent Director*, Berkeley Law, August 2022
- Detecting Fraud in Private Markets, Fraud Fest, Berkeley Law, Rockefeller Center NYC, July 2022
- Emerging Scholars & Culp Colloquium, June 2022
- Berkeley Boosts: A Conversation with Commissioner Crenshaw, May 2022
- European Corporate Governance Institute (ECGI) Spotlight Series (Commentary), April 2022

- University of Chicago Business Law Review Symposium, *The Economic Structure of Corporate Law at Thirty: A Retrospective on the Work of Easterbrook & Fischel*, University of Chicago, March 2022
- Celebrating Henry Hansmann's *The Ownership of Enterprise*, Columbia Law School, October 2021
- Harvard Law Review SCOTUS Issue Preview, Harvard Law School, October 2021
- BYU Private Equity Workshop, Commentary on *The Dual Class Spectrum*, September 2021
- Where Does Corporate Law Go Next?: Roundtable in Honor of Margaret Blair, Law and Society Conference, May 2021
- Corporate Legal Rights and Democracy, Corporations and Democracy Conference, Corporations in Society Initiative, Stanford Graduate School of Business, November 2020
- Reorienting Our Corporate Governance System, A New Deal for this New Century Conference, NYU School of Law Institute for Corporate Governance & Finance, Stanford Law Rock Center for Corporate Governance, October 2019
- *The Working Investor*, The Future of the Firm Conference, University College London and University of Cambridge, July 2019
- *An Agenda on Corporate Personhood*, University of Houston Law Center, March 2019
- Emerging Trends in Compliance and Corporate Governance, Brooklyn Journal of Corporate, Financial and Commercial Law Annual Symposium, Brooklyn Law School, Faculty Workshop, February 2019
- Corporate Law and Governance, Lynn Stout Memorial Conference, Cornell Club, February 2019
- The Criminal Side of Business in 2018, National Business Law Scholars Conference, University of Georgia School of Law, June 2018
- Transformative Technology and Innovations in Finance, New Directions in Corporate Governance Conference, University of Minnesota Law School, April 2018
- *Startup Employees and Governance*, BYU Law Winter Deals Conference, March 2018
- Transformation in Our Capital Markets, Thirteenth Annual Corporate Directors Forum, January 2018
- Personification of the Corporation, AALS Conference, January 2018
- Emerging Voices in Securities Regulation, AALS Conference, January 2018
- Autonomous Cars and the Law, Lowell Milken Institute for Business Law and Policy, UCLA School of Law, October 2017
- The Purpose of the Delaware Corporation, Delaware Corporate Law Anniversary Symposium, Wilmington, Delaware, September 2017
- Investor Time Horizons, Berle IX Symposium, Georgia State University College of Law, June 2017
- The Legal and Constitutional Role of Corporations in Our Democracy, Stetson Law Review Symposium, March 2017
- The Securities and Exchange Commission and Sustainability Disclosure, AALS Conference, January 2017
- Southern California Business Law Workshop, UC Irvine School of Law, January 2017
- Penn-Goethe Workshop (University of Pennsylvania Law School and Goethe University), Frankfurt, Germany, December 2016
- Corporate Law and Entrepreneurship, North Carolina Law Review Symposium: The Role of Law in Promoting Entrepreneurship, University of North Carolina School of Law, October 2016
- Aspen Ideas Festival Scholar, The Aspen Institute Ideas Festival, June 2016

- Benefit Corporations and the Firm Commitment Universe, Berle VIII Symposium, Seattle University School of Law, June 2016
- Fiduciary Law Workshop, Duke University School of Law, June 2016
- Corporations as Legal Persons: Taking Entity Status Seriously, Cornell Law School, May 2016
- Stock Options and Employee Protection in Startup Companies, Law and Entrepreneurial Action Conference, J. Reuben Clark Law School of Brigham Young University, February 2016
- The Nature of the Modern Corporation, Berle VII Symposium, Seattle University School of Law, May 2015
- Hastings Constitutional Law Quarterly Symposium: The Religious Rights of Corporations in the Aftermath of Hobby Lobby, UC Hastings School of Law, February 2015
- Corporate Lobbying and Regulatory Affairs, UCLA General Counsel Initiative, Lowell Milken Institute for Business Law and Policy, UCLA School of Law, January 2015
- Political Spending and the Corporate Form, National Business Law Scholars Conference, Loyola Law School, Los Angeles, June 2014
- Regulating Corporate Speech, Law and Society Conference, May-June 2014
- Examining the SEC's Role in Information Disclosure, Law and Society Conference, May-June 2014
- Aspen Institute/Cornell New Voices Workshop: The Question of Corporate Purpose, Cornell University Law School, March 2014
- Value Creation By Business Lawyers: Where Are We and Where Are We Going?, AALS Conference, January 2014
- The Internal Affairs Doctrine and Impact of Incorporating Outside California, Western Conference on Tax Exempt Organizations, Loyola Law School, Los Angeles, November 2013
- Insider Trading Roundtable, SEALS Conference, August 2013
- Author Meets Reader Session (*The Shareholder Value Myth* by Lynn Stout), Law and Society Conference, June 2013
- The Constitutional Rights of Corporations: Framing Corporate Personhood and Categorizing Rights, A 28th Constitutional Amendment? Legal Issues, Remedies and Strategies to Get the Money Out of Politics, UCLA School of Law, November 2012
- *Citizens United*: Impact On The 2010 Elections, Corporate Governance Proposals and Developments, Emerging Issues, Stanford Institutional Investors Forum, Arthur and Toni Rembe Rock Center for Corporate Governance, Stanford University, December 2010