MICHAEL A FITTS PROFESSOR OF LAW UNIVERSITY OF PENNSYLVANIA LAW SCHOOL 3501 SANSOM STREET PHILADELPHIA, PA 19104-6204

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updated 2021.05

CURRENT

UNIVERSITY OF PENNSYLVANIA LAW SCHOOL

MICHAEL A FITTS PROFESSOR, 2019 -

Faculty Director, PennLaw Online, 2018- Deputy Dean for Academic Affairs, 2016-2018

Professor, 2005 – 2019

ASSISTANT PROFESSOR, 2000 – 2005

A. Leo Levin Award for Excellence in an Introductory Course, 2021 Robert A. Gorman Award for Excellence in Teaching, 2006, 2015 Penn Fellow, 2013-15

EDUCATION

STANFORD LAW SCHOOL JURIS DOCTOR, JUNE 1998 Order of the Coif

LONDON SCHOOL OF ECONOMICS ROGER M. JONES FELLOW, 1994 – 1995

UNIVERSITY OF MICHIGAN

B.S.E, NAVAL ARCHITECTURE & MARINE ENGINEERING, DECEMBER 1993 Summa Cum Laude

COLLEGE OF CHARLESTON
B.S., Physics, December 1993 (3-2 Engineering Program)

.S., PHYSICS, DECEMBER 1993 (3-2 ENGINEERING PRO Magna Cum Laude

TEACHING AREAS

Contracts (1L), Property (1L), Introduction to Intellectual Property (1L), Patent Law & Policy, Patent Law Appellate Advocacy, Introduction to Patent Law (2-credit minicourse); Introduction to Intellectual Property (2-credit minicourse)

PENN LAW JD PROGRAM

Introduction to Intellectual Property, Patent Law, Intellectual Property in Health Care
Penn Law Online

Introduction to Patent Law
Penn Law Masters-in-Law Program

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PUBLICATIONS

Teva and the Process of Claim Construction 67 FLORIDA L. REV 379 (2018) (with L. Petherbridge)

Unenforceability

71 WASH. & LEE L. REV. 1751 (2013) (with L. Petherbridge and J. Rantanen)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Doctrine
In Intellectual Property and the Common Law (S. Balganesh, ed.)
(2013) (with L. Petherbridge)

Poisoning the Next Apple: How the America Invents Act Harms Inventors 65 Stan. L. Rev. 417 (2013) (with D. Abrams)

Life After Bilski

63 STAN L. REV. 1315 (2011) (with M. Lemley, M. Risch, T. Sichelman)

The Two Federal Circuits 43 LOYOLA L. REV. 785 (2010)

Understanding Patent Quality Mechanisms
157 U. Penn L. Rev. 1410 (2009)
related publication:
Patent Quality Issues in the U.S. and Japan
78 CHIZAIKEN FORUM 1 (WINTER 2009) (in Japanese)

PATENT LAW: CONCEPTS & INSIGHTS FOUNDATION PRESS 2008 (with C. Nard).

The Federal Circuit and Patentability: An Empirical Assessment of the Law of Obviousness

85 TEX. L. REV 2051 (2007) (with L. Petherbridge)

Patenting adverse event information: A commentary from the patent law Pharmacoepidemiology & Drug Safety; 15: 396-97 (2006).

The Perfect Storm: Intellectual Property and Public Values 72 Ford. L. Rev. 423 (2005).

Reconsidering the DMCA 42 Hou. L. Rev. 1107 (2005).

Patent Portfolios

154 U. PENN. L. REV. 1 (2005) (with G. Parchomovsky)

On Software Regulation 78 S. CAL. L. REV. 457 (2005).

PAGE 3 OF 14.

Exactly Backwards: A Comment on Technological Exceptionalism in the Patent Law 54 Case W. Res. L. Rev. 749 (2004).

Is the Federal Circuit Succeeding? An Empirical Assessment of Judicial Performance 152 U. Penn. L. Rev 1105 (2004) (with L. Petherbridge).

Of Patents and Path Dependency: A Comment on Burk & Lemley 18 Berkeley Tech. L. J. 1341 (2004).

(Mostly) Against Exceptionalism IN F. Scott Kieff, Advances in Genetics 50:367 (2003).

Information Wants to Be Free: Intellectual Property and the Mythologies of Control 103 COLUM. L. REV. 995 (2003).

Reconsidering Estoppel: Patent Administration & the Failure of Festo 151 U. Penn. L. Rev. 159 (2002).

Realspace Sovereigns in Cyberspace: Problems with the ACPA 17 BERKELEY TECH. L. J. 989 (2002) (with C. Struve)

The Myth of Private Ordering: Rediscovering Legal Realism in Cyberspace 73 CHI-KENT L. REV. 1295 (1999) (with Margaret Jane Radin).

Filters and the First Amendment 83 MINN. L. REV. 755 (1999).

The Medium is the Mistake: The Law of Software for the First Amendment 51 STAN. L. REV. 387 (1999) (student note).

BRIEFS

Brief Amicus Curiae 20 Law and Business Professors in Support of Neither Party, in Bilski v. Doll, No. 08-964 (USSC July 23, 2009)

Brief of Amicus Curiae of 22 Law and Business Professors in Support of Appellants, in In re Bernard L. Bilski and Rand A. Warsaw, No. 2007-1130 (Fed. Cir. April 7, 2008).

Brief of Business and Law Professors as Amici Curiae in Support of Respondents, in KSR Int'l v. TeleFlex, Inc., No. 04-1350 (USSC October 16, 2006).

Amicus Brief of Various Law & Economics Professors as Amicus Curiae in favor of Respondent, in eBay v. MercExchange, No. 05-130 (USSC May 15, 2006).

Amicus Brief of Patent Law Professors, in Phillips v. AWH Corp., No. 03-1269 (Fed. Cir. 2004) (en banc).

PAGE 4 OF 14.

SHORT WORKS The Supreme Court and the Future of Patent Reform 55 FEDERAL LAWYER 35 (Feb. 2008)

"A Teaching, Suggestion, or Motivation to Combine": Bringing Structure and Clarity to the Obviousness Analysis
155 U. Penn. L. Rev. Pennumbra 96 (2006)

Comments on "Stealth Marketing and Editorial Integrity" 85 Texas L. Rev. See Also 17 (2006)

WORKS IN PROGRESS

The Return of the Patent Office and the Power Politics of Patents

In re Cuozzo & Claim Construction Methodology (with D. Bernstein)

THE CLAIM CONSTRUCTION PROJECT (www.claimconstruction.com/) Ongoing research project.

SELECTED PRESENTATIONS

Patent Claim Construction and the Doctrine of Equivalents
GLOBAL PATENT LAW CONFERENCE (NINTH ANNUAL) {VIRTUAL}
WASEDA UNIVERSITY LAW SCHOOL (TOKYO, JAPAN) (OCTOBER 2020)

The Future of Patent Claim Construction in the United States GLOBAL PATENT LAW CONFERENCE (EIGHTH ANNUAL) WASEDA UNIVERSITY LAW SCHOOL (TOKYO, JAPAN) (OCTOBER 2019)

The Return of the Patent Office and the Power Politics of Patents 2019 Oldham Lecture in Patent Law University of Akron School of Law (November 2018)

A Bug or a Feature: Patenting Computer-Based Inventions in the US GLOBAL PATENT LAW CONFERENCE (SEVENTH ANNUAL) WASEDA UNIVERSITY LAW SCHOOL (TOKYO, JAPAN) (OCTOBER 2018)

Indirect Infringement in the US
GLOBAL PATENT LAW CONFERENCE (SIXTH ANNUAL)
WASEDA UNIVERSITY LAW SCHOOL (TOKYO, JAPAN) (OCTOBER 2017)

Teva and the Process of Claim Construction Cardozo IP Workshop Cardozo Law School (January 2017)

PAGE 5 OF 14.

Patent Exhaustion in the US: Mallinkrodt to Lexmark
GLOBAL PATENT LAW CONFERENCE (FIFTH ANNUAL)
WASEDA UNIVERSITY LAW SCHOOL (TOKYO, JAPAN) (DECEMBER 2016)

Teva and the Process of Claim Construction Faculty Workshop Notre Dame Law School (April 2016)

The Private Design of the Patent law IP AND PRIVATE LAW WORKSHOP HARVARD LAW SCHOOL (MARCH 2016)

Factual Claim Construction: The Promise of Teva PATENT LAW EXPERTS CONFERENCE UNIV. AKRON SCHOOL OF LAW, NAPLES FL (FEBRUARY 2016)

The (Hidden) Effects of Patent Appeals
17th EPIN Conference: Intellectual Property & the Judiciary
CEIPI, Strasbourg, France (January 2016)

Poisoning the Next Apple: How the America Invents Act Harms Inventors Understanding Entrepreneurship: On IP, Culture, and Innovation Environments

Bar-Ilan University, Tel Aviv (May 2013)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Doctrine
SILICON VALLEY ADVANCED PATENT LAW INSTITUTE
PALO ALTO, CA (DECEMBER 2012)

Intracircuit Splits at the Federal Circuit
Role of the Courts in Patent Law and Policy
Georgetown University
Washington, DC (November 2012)

Section 3(D) of the Indian Patent Act and the Novartis Case Patent and Copyright Law in India: Emerging Issues National Law School of India University Bangalore, India (July 2012)

An Economic Research Agenda for the USPTO USPTO CONFERENCE ON ECONOMIC RESEARCH UNITED STATES PATENT AND TRADEMARK OFFICE ALEXANDRIA, VIRGINIA (DECEMBER 2010)

PAGE 6 OF 14.

Keynote: A Patent Commercialization Requirement 2010 Shih Hsin International Symposium on Intellectual Property Law-Governance of New Technology: Patent, Commercialization, and Competition Shih Hsin University, Taipei, Taiwan (November 2010)

Life After Bilski Taiwan Patent Office (TIPO) Taipei, Taiwan (November 2010)

Life After Bilski
Taiwan National Intellectual Property Court
Taipei, Taiwan (November 2010)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Doctrine
Taiwan National Intellectual Property Court
Taipei, Taiwan (November 2010)

Patent Claim Scope and the Notice Function of Claims
PATENT SCOPE REVISITED: MERGES & NELSON'S ON THE COMPLEX
ECONOMICS OF PATENT SCOPE 20 YEARS LATER
INDIANA UNIVERSITY, MAURER SCHOOL OF LAW
BLOOMINGTON, INDIANA (SEPTEMBER 2010)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Doctrine
OREGON PATENT LAW ASSOCIATION, PORTLAND, OR (APRIL 2010)

The Two Federal Circuits
LOYOLA LAW SCHOOL, LOS ANGELES, CA (OCTOBER 2009)

A Patent Commercialization Requirement 2009 IP Scholars Conference Cardozo Law School, New York, New York (August 2009)

Patent Portfolios & Patent Quality
FTC Hearings on New IP Marketplace
FEDERAL TRADE COMMISSION, WASHINGTON, DC (April 2009)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Doctrine
YALE LAW SCHOOL
NEW HAVEN, CT (APRIL 2009)

PAGE 7 OF 14

Understanding Patent Quality Mechanisms John Marshall Law School Chicago, IL (March 2009)

Patent Portfolios & Patent Valuation University of California, Berkeley School Of Law, Berkeley, CA (February 2009)

Understanding Patent Quality Mechanisms University of Pennsylvania Law School Philadelphia, PA (January 2009)

Understanding Patent Quality Mechanisms Institute for Intellectual Property Tokyo, Japan (November 2008)

Recent US Supreme Court IP Cases
TAIWAN NATIONAL UNIVERSITY (LAW SCHOOL)
TAIPEI, TAIWAN (OCTOBER 2008)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Doctrine
AIPLA Spring Meeting 2008
Houston, TX (May 2008)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Doctrine
CHICAGO-KENT COLLEGE OF LAW
CHICAGO, IL (APRIL 2008)

KSR, The Supreme Court and The Future Of Patent Reform Lewis & Clark Law School Portland, OR (October 2007)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction Benjamin M. Cardozo Law School New York, NY (October 2007)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction The 2007 Intellectual Property Scholars Conference Chicago, IL (August 2007)

Intellectual Property in Technology Transfer Salzburg Seminar (Session 441) Salzburg, Austria (April 2007)

Getting Past Patent Trolls: Patent Enforcement in the 21st Century Waseda University, Tokyo, Japan (March 2007)

The U.S. Law of Patentability: Theory, Law & Evidence Waseda University, Tokyo, Japan (March 2007)

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Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction

TOKYO MEDICAL & DENTAL UNIVERSITY, TOKYO, JAPAN (MARCH 2007)

Getting Past Patent Trolls: Patent Enforcement in the 21st Century The Ohio State University, Columbus, OH (February 2007)

The Federal Circuit and Patentability: An Empirical Assessment of the Law of Obviousness

RUTGERS-CAMDEN LAW SCHOOL, CAMDEN, NJ (FEBRUARY 2007)

The Federal Circuit and Patentability: An Empirical Assessment of the Law of Obviousness

University of Texas Law School, Austin, TX (November 2006)

The Federal Circuit and Patentability: An Empirical Assessment of the Law of Obviousness

PHILADELPHIA-AREA COLLOQUIUM, PHILADELPHIA, PA (OCTOBER 2006)

Did Phillips Change Anything? Empirical Analysis of the Federal Circuit's Claim Construction
SANTA CLARA LAW SCHOOL, SANTA CLARA, CA (OCTOBER 2006).

Unfree Culture? (A Debate with Larry Lessig for the Penn Reading Project) UNIVERSITY OF PENNSYLVANIA, PHILADELPHIA, PA (SEPTEMBER 2006).

The Patent Quality Index Project ROHM & HAAS, INC., PHILADELPHIA, PA (JUNE 2006).

Innovation and Access in Open-Source Pharmaceuticals TEMPLE LAW SCHOOL, PHILADELPHIA, PA (FEBRUARY 2006).

The Patent Quality Index Project US PATENT AND TRADEMARK OFFICE, ALEXANDRIA, VA (DECEMBER 2005).

Claim Construction at the Federal Circuit: An Update
BAR ASSOCIATION OF PHILADELPHIA, PHILADELPHIA, PA (DECEMBER 2005)

The Federal Circuit's Innovation Policy
Commercializing Innovation Conference, Washington University, St.
Louis, MO (Nov. 2005)

Predicting the Federal Circuit: The Example of Claim Construction Houston Intellectual Property Law Association (HIPLA) Annual Conference, Houston, TX (Oct. 2005)

Is the Federal Circuit Succeeding? 2005 Intellectual Property Owners' (IPO) Annual Meeting, Seattle, WA (Sept. 2005)

PAGE 9 OF 14.

Is the Federal Circuit Succeeding? BIO 2005, Philadelphia, PA (June 2005)

Reconsidering the DMCA 2005 IPIL/Houston Santa Fe Conference, Santa Fe, NM (June 2005)

The Perfect Storm: Intellectual Property and Public Values Fordham Law School Information Society Conference New York, NY (April 2005)

Is the Federal Circuit Succeeding? An Empirical Assessment of Judicial Performance Association of Corporate Patent Counsel Winter Meeting Miami, Florida (February 2005)

Decision-Making at the Federal Circuit: An Empirical Analysis and Update American Intellectual Property Law Association Annual Meeting Washington, DC (October 2004)

Patent Portfolios University of California, Berkeley (Boalt Hall) Berkeley, CA (October 2004)

Patent Portfolios 2004 Intellectual Property Scholars Conference Loyola University Law School Chicago, IL (August 2004)

Patent Portfolios University of Pennsylvania Law School Philadelphia, PA (July 2004)

A Perfect Storm: Fair Use in the Modern Scholarly Domain Annenberg School for Communications (U. of Pennsylvania) Philadelphia, PA (June 2004).

Is the Federal Circuit Succeeding? An Empirical Assessment of Judicial Performance University of Virginia Law School Charlottesville, VA (April 2004)

Information Wants to Be Free: Intellectual Property and the Mythologies of Control New York University Law School New York, NY (January 2004)

Is the Federal Circuit Succeeding? An Empirical Assessment of Judicial Performance. FISH & RICHARDSON SEMINAR SERIES
WILMINGTON, DE (DECEMBER 2003) (BROADCAST)

Exactly Backwards: A Comment on Technological Exceptionalism in the Patent Law The Past, Present & Future of the Federal Circuit Case Western Reserve University Law School Cleveland, OH (November 2003)

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The Case Against Software
THE PENN-TEMPLE-WHARTON COLLOQUIUM
PHILADELPHIA, PA (NOVEMBER 2003)

Is the Federal Circuit Succeeding? An Empirical Assessment of Judicial Performance
FEDERALIST SOCIETY, INTELLECTUAL PROPERTY SECTION
NEW YORK, NY (OCTOBER 2003)

Plate Tectonics: Copyright vs. the First Amendment Constitutional Law Conclave 2003 Philadelphia, PA (October 2003)

Current Issues in Cyberlaw & Intellectual Property
JUDGES' RETREAT, US DISTRICT COURT, EASTERN DISTRICT OF PENNSYLVANIA
ST. MICHAEL'S, MD (OCTOBER 2003)

Is the Federal Circuit Succeeding? An Empirical Look at Claim Construction American Law & Economics Association Toronto, Canada (September 2003)

The Case Against Software
The Intellectual property scholars conference
Berkeley, CA (August 2003)

Biotechnological Patent Law: A Troubling Trend BIO 2003 CONFERENCE WASHINGTON, DC (JULY 2003)

Standardizing the (Online) Legal Infrastructure Wharton E-Business Conference 2003 Philadelphia, PA (April 2003)

Is the Federal Circuit Succeeding? An Empirical Look at Claim Construction The George Washington University Intellectual Property Speakers' Series, Washington, D.C. (March 2003)

Information Wants to Be Free: Intellectual Property and the Mythologies of Control The University of Michigan Law School Intellectual Property Workshop Series, Ann Arbor, Michigan (February 2003)

Cyberproperty

THE STANFORD LAW SCHOOL INTELLECTUAL PROPERTY WORKSHOP SERIES, STANFORD, CALIFORNIA (JANUARY 2003)

Information Wants to Be Free: Intellectual Property and the Mythologies of Control The 2003 Wharton Legal Studies Colloquium, Philadelphia, Pennsylvania (November 2002)

PAGE 11 OF 14.

Privacy in the Networked Digital Age

THE 2002 LAVENDER LAW CONFERENCE, PHILADELPHIA, PENNSYLVANIA (OCTOBER 2002)

Information Wants to Be Free: Intellectual Property and the Mythologies of Control The 30TH RESEARCH CONFERENCE ON COMMUNICATION, INFORMATION AND INTERNET POLICY (TPRC), ALEXANDRIA, VIRGINIA (SEPTEMBER 2002)

(Mostly) Against Exceptionalism

THE INTELLECTUAL PROPERTY COLLOQUIUM, THE WASHINGTON UNIVERSITY CONFERENCE SERIES ON LAW & THE HUMAN GENOME PROJECT, St. Louis, Missouri (April 2002)

Realspace Sovereigns in Cyberspace: The Case of Domain Names
The 29TH Research Conference on Communication, Information and Internet
Policy (TPRC), Alexandria, Virginia (September 2001)

The Challenges of Online Music

Napster & Beyond: Protecting Copyright in the Digital Millennium, Temple University (April 2001)

Filtering the 'Net: A Governmental Role
THE UNIVERSITY OF PENNSYLVANIA LAW SCHOOL-WHARTON SEMINAR
SERIES ON ECOMMERCE REGULATION, PHILADELPHIA, PENNSYLVANIA
(OCTOBER 2000)

COURSES

INTRODUCTION TO INTELLECTUAL PROPERTY LAW & POLICY (1L ELECTIVE) Spring 2021, Spring 2018, Spring 2015, Spring 2014, Spring 2007-2003

PATENT LAW

Fall 2020, Fall 2018, Fall 2017, Fall 2016, Spring 2015, Fall 2013, Spring 2013, Fall 2011, Fall 2010, Fall 2009, Spring 2008, Spring 2007, Spring 2006, Spring 2005, Spring 2004, Spring 2003, Spring 2002, Spring 2001

CONTRACTS Fall 2020

PROPERTY

Fall 2011, Fall 2010, Fall 2009, Spring 2009

PATENT LAW APPELLATE ADVOCACY (GILES S. RICH INTELLECTUAL PROPERTY MOOT COURT) AY 2020-21, AY 2018-19, AY 2017-18, AY 2016-17, AY 2015-16, AY 2014-15, AY, 2013-14, AY 2012-13, AY 2011-12, AY 2010-11, AY 2009-10, AY 2007-08, AY 2006-07, AY 2005-06, AY 2004-05, AY 2002-03

JOURNAL OF LAW & INNOVATION SEMINAR AY 2020-21

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ELECTRONIC COMMERCE Fall 2001, Fall 2000

ADVANCED PATENT LAW (SEMINAR) Fall 2006

ADVANCED TOPICS IN INTELLECTUAL PROPERTY (SEMINAR) Fall 2005, Fall 2004

ADVANCED INTELLECTUAL PROPERTY: THE FUTURE OF IDEAS (SEMINAR) Fall 2002

STRATEGIC INTELLECTUAL PROPERTY (SEMINAR) Spring 2002

INSTITUTIONAL SERVICE

DEPUTY DEAN FOR ACADEMIC AFFAIRS 2016-18

FACULTY APPOINTMENTS COMMITTEE

Chair (Entry & Lateral): 2009-10, Chair (Entry-Level): 2007-08, Member: 2015-16, 2014-15, 2013-14, 2005-06

2013-14, 2005-06

ACADEMIC CAREERS COMMITTEE

Chair: 2014-15

BUILDING COMMITTEE

Chair: 2012-13, 2011-12, 2010-11; Member: 2009-2010

EDUCATIONAL PROGRAMS COMMITTEE Member: 2020-21, 2009

CURRICULAR REFORM COMMITTEE

Member: 2009

Admissions Committee

Chair, 2006-07; Member: 2002-03, 2001-02

TECHNOLOGY COMMITTEE

Member: 2013-14, 2012-13, 2011-12, 2010-11, 2006-07, 2004-05, 2003-04, 2001-02, 2000-01

SEARCH COMMITTEE FOR DEAN OF ADMISSIONS 2006-07, 2002-03

CONFLICT OF INTEREST STANDING COMMITTEE (CISC) (University-Wide) Vice-Chair: 2008–; Member: 2002–

CENTER FOR TECHNOLOGY TRANSFER GOVERNING BOARD (University-Wide) Member: 2006—

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PROVOST'S COUNCIL ON RESEARCH (University-Wide)

Member: 2015-16, 2014-15, 2013-14, 2010-11, 2009-10, 2008-09; 2007-08, 2006-07, 2005-06,

2004-05

LEVY SCHOLARS PROGRAM

Advisor: 2003-04

University Communications Committee (University-Wide)

Member: 2003-04, 2002-03

AD HOC SEMINAR SERIES

Organizer: Summer 2004, 2003-2004 (with D. Skeel), 2002-03, Summer 2002 (with M. Knoll)

WILSON FELLOWS IN HIGH-TECHNOLOGY

Advisor/Organizer: 2002-03 (Weekly seminars & advisory functions)

PHILADELPHIA AREA 'CYBERLUNCH' DISCUSSION GROUP

Organizer: 2002-2013

INSTITUTE FOR STRATEGIC THREAT AND RESPONSE (ISTAR) (Penn institute)

Affiliate: 2003-04, 2002-03, 2001-02

INSTITUTE FOR LAW & ECONOMICS WORKSHOP SERIES

Organizer: 2001-02 (with M. Knoll)

SEARCH COMMITTEE FOR DIRECTOR OF INFORMATION TECHNOLOGY

2000-01

PENN INTELLECTUAL PROPERTY INTEREST GROUP

Advisor: 2007-08, 2004-05, 2003-04, 2002-03, 2001-02

OTHER EMPLOYMENT HONORABLE RAYMOND C. CLEVENGER, III

U.S. COURT OF APPEALS FOR THE FEDERAL CIRCUIT

LAW CLERK, 1998 – 2000

WEIL, GOTSHAL & MANGES, LLP — SILICON VALLEY OFFICE

SUMMER ASSOCIATE, MAY – AUGUST 1997

D'ALESSANDRO & RITCHIE, LLP

SUMMER ASSOCIATE, MAY – AUGUST 1996

DIVISION OF STUDENT AFFAIRS, UNIVERSITY OF MICHIGAN

POLICY DEVELOPMENT, SPRING 1994

MARINE HYDRODYNAMICS LAB, UNIVERSITY OF MICHIGAN

STUDENT RESEARCHER, SUMMER 1993

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PROFESSIONAL MEMBERSHIPS & CREDENTIALS ADMITTED TO PRACTICE IN THE STATE OF CALIFORNIA

ADMITTED TO PRACTICE BEFORE THE U.S. PATENT AND TRADEMARK OFFICE ADMITTED TO PRACTICE BEFORE THE US COURT OF APPEALS FOR THE FEDERAL

CIRCUIT

UNITED STATES SAILING ASSOCIATION
WORLD SAILING INTERNATIONAL MEASURER